

GOLF



SID
Singapore Institute of Directors

Tournament 2017

31 March 2017
Friday

Sentosa Golf Club, Serapong Course

Guest-of-Honour

Mr Lim Swee Say, Minister for Manpower

About Singapore Institute of Directors

Mission

To foster good governance and ethics in corporate leadership.

Vision

To be the national association advancing the highest level of ethical values, governance, and professional development of directors.

Formed in 1998, the Singapore Institute of Directors (SID) is the national association of company directors. It works closely with the authorities and regulators, and its network of members and professionals to uphold and enhance the highest standards of corporate governance and ethical conduct.

SID's membership comprises mainly directors of commercial companies and nonprofit organisations, as well as lawyers, accountants, academics and other professionals in the field of corporate governance. The affairs of SID are directed by an elected Governing Council and managed by a Secretariat.

SID has a comprehensive professional education curriculum that covers the entire spectrum of a director's developmental needs. Numerous courses cater to the different groups of directors – from aspiring and new directors, to experienced directors and Chairmen of Boards, and the various Board Committees.

In particular, SID provides thought leadership on corporate governance and directorship issues. It keeps directors apprised of the latest thinking

and happenings through a quarterly Directors' Bulletin, boards and directorship surveys, research publications, and forums and seminars. In addition, SID is producing a comprehensive series of Corporate Governance Guides for Boards and Board Committees in Singapore.

To encourage excellence in corporate governance, SID manages the Best Managed Board Award, the Best CEO Award and the Best Investor Relations Award; these are presented at the annual Singapore Corporate Awards which it co-organises with the Institute of Singapore Chartered Accountants and The Business Times. In addition, SID and NUS Centre for Governance, Institutions and Organisations (CGIO) produce the Singapore rankings for the ASEAN Corporate Governance Scorecard. SID, CGIO and CPA Australia collaborate on the Singapore Governance and Transparency Index.

SID also provides other value-added services to its members including regular networking events and socials, board appointment services, and a one-stop information service on governance related matters.

For more information, please visit www.sid.org.sg

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Message from SID Chairman



Willie Cheng

Chairman

Singapore Institute of Directors

This year marks our 17th annual golf tournament. The event has become one of our major networking socials which directors and corporate leaders look forward to.

This year, despite the challenging economic environment, we are blessed with a full subscription of all available flights again. It is indeed heartening to see the generous support from the many corporate sponsors, which is so important to a not-for-profit organisation like SID.

Special thanks to Sembcorp for sponsoring the Best Team Challenge Shield for the third consecutive year and to Daimler, OSIM and RISIS for their support of prizes for the Hole-In-One. We are grateful to SGX and SAS for sponsoring the lunch and dinner respectively, and warmly welcome our new Platinum sponsor, CITIC Envirotech. Our deep appreciation to our many repeat Gold, Silver, prize and goodie bag sponsors for their unwavering support.

Last but not least, our special thanks to our Guest-of-Honour, Minister Lim Swee Say, for gracing this event.

And to all golfers, have a great round of golf and bonding, and best of luck for the Hole-In-One.

Golf Tournament Organising Committee



Left to right:

Lee Chong Kwee, Raymond Verghese, Robin Lee, Tan Yen Yen, Sandip Talukdar, Sonny Yuen, Cecilia Cho, Chin Chee Choon

Acknowledgements

The Organising Committee wishes to thank the following :

- Mr Lim Swee Say, Minister for Manpower, for gracing this occasion.
- All our sponsors.
- Sentosa Golf Club for the use of its course.
- Mr Eric Teoh for being the Tournament Director.
- The SID Secretariat.
- All others who have contributed in one way or another.

Chairman

Tan Yen Yen

Secretariat

Joyce Koh

Cecilia Cho

Members

Chin Chee Choon

Victor Lai

Lee Chong Kwee

Robin Lee

Lim Chin Hu

Loh Teck Heng

Raymond Verghese

Sandip Talukdar

Sonny Yuen

Eric Teoh

(Tournament Director)

The Game

The Competition

The competition shall consist of a single round of 18 holes in accordance with the Rules of Golf approved by the Royal and Ancient Golf Club of St Andrew and the United States Golf Association and the local rules of Sentosa Golf Club (SGC).

The format of play shall be Stableford Points based on the player's handicap calculated using the Double Peoria Handicapping System. There shall be only one division for all participating golfers. The maximum handicap for men shall be 24 and lady golfers 36.

In the event of a tie for any place, the "tied" places will be determined by the SGC count-back system. Players are requested to play without delay. If your score is more than DOUBLE PAR for the hole, please pick up your ball and proceed to the next tee box. Please record your gross score as double par for the hole, e.g. Par 3 will be 6 and so on.

In the event of inclement weather resulting in the inability of players to continue to play, the competition will be cancelled.

The decisions of the Tournament Director are final.

The Double Peoria Handicapping System

Each player shall record his gross score for each hole, with double par minus one [1] as the maximum for any hole.

After the tournament, 12 random holes will be selected. The player's gross scores (maximum double par minus one [1]) for these 12 holes are totalled and then multiplied by 1.5. The resulting number minus 72 [par] is further multiplied by 80 per cent. This will be the player's Double Peoria System handicap for the day. This Double Peoria handicap will then be used to calculate the player's Stableford Points.

Prizes

SEMBCORP CHALLENGE SHIELD

The team with the highest Stableford Points (based on first and third best score of each hole).

SID INDIVIDUAL CHALLENGE TROPHY

The player with the highest Stableford Points.

HOLE-IN-ONE PRIZES

Holes 8 and 14 A **Mercedes-Benz E 200 AVANTGARDE**
Sponsored by *Daimler South East Asia Pte Ltd*

Holes 2 and 17 A **uMagic Dazzling Red Massage Chair**
Sponsored by *OSIM International Pte Ltd*

A limited edition **24K gold plated Rooster**
Sponsored by *RISIS Private Limited*

Should there be more than one winner, the prize shall be equally shared amongst the winners.

Other terms and condition are on page 8.

NOVELTY PRIZES

Hole 2 Nearest to the Pin
Sponsored by *Canon Singapore Pte Ltd*

Hole 5 Nearest to the Line

Hole 12 Longest Drive

LUCKY DRAW PRIZES

More than 80 lucky draw prizes from our many sponsors will be given away at dinner. Only those present at the dinner will receive the prizes.



Programme

Afternoon Programme

Golf Game

Sentosa Golf Club, Serapong Course

- 11.30 am** Registration
- 11.45 am** Buffet lunch
- 1.00 pm** Golfers to gather at the putting green in front of the Clubhouse for a group photo
- 1.30 pm** Shotgun tee off
Golfers to be at the buggy staging point by 1.15 pm to get ready to proceed to their respective tee boxes
- 6.00 pm** End of Game
Submission of score cards
Shower & change
Proceed to dinner

Evening Programme

Dinner & Prize Presentation

Grand Salon, Clubhouse

- 6.30 pm** Cocktail Reception
- 7.00 pm** Arrival of Guest-of-Honour
Mr Lim Swee Say, Minister for Manpower
MC starts
Welcome by SID Chairman, Mr Willie Cheng
- 7.10 pm** Dinner commences
- 7.20 pm** Entertainment
- 7.45 pm** Prize presentation
Lucky Draw
Closing remarks by Organising Chairman,
Ms Tan Yen Yen
- 8.30 pm** End of event



Food & Beverage Sponsors

Lunch

Singapore Exchange Ltd

Dinner

SAS Institute Pte Ltd

Beer

Carlsberg Singapore Pte Ltd

Wine

Hock Tong Bee Pte Ltd –
CornerStone

Hole-In-One Prize



Conditions for Winning the Mercedes-Benz E-Class

1. There will be an official Ball Marker stationed at each Par 3 hole for which there is a Hole-In-One prize. When you score a Hole-In-One, please identify yourself and provide your particulars to this official. When you have finished the game and returned to the clubhouse, please contact a member of the Organising Committee for the details of claiming the prize.
2. The Hole-In-One must be achieved during a complete round of 18 holes.
3. Players taking part should be 21 years old and above to be eligible for the Hole-In-One prize.
4. Players taking part must be residents/citizens of Singapore with a registered address in Singapore to be eligible for the Hole-In-One prize.
5. Players taking part should be amateur golfers with capabilities ranging from USGA Handicap 0 to 24.4 for men and 0 to 36.4 for ladies. The amateur participants' official handicap during the tournament must be correctly declared before the commencement of the tournament and evidenced by current handicap cards issued by the clubs or issuing body recognised by USGA.
6. The players must complete all 18 holes and scorecards must be fully completed, signed by the marker and submitted to the Organising Committee.
7. All equipment must conform to official specifications.
8. If there is more than one winner, then the prize shall be equally shared amongst the winners.

Good luck!



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Get the most unforgettable experience only with uLove 白马王子



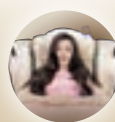
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720° Roller Balls**

Intimately roll along body contour to extract deep seated aches and strains



**Long-Track
Massage**

Intense massage from the head to the shoulders, and all the way to the butt



**Immersive Audio
System**

Achieve a deeper state of relaxation for your mind and body



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Compass One
Junction 8
Metro Causeway Point
NEX
Waterway Point

East
Bedok Mall
Changi Airport T2
Courts Tampines
Parkway Parade B1
Parkway Parade L3
Tampines Mall

West
BEST IMM
Bukit Panjang Plaza
Clementi Mall
IMM
JEM
Jurong Point

For latest information on uLove, please go to



OSIM SG



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uLove Microsite



uLove Video

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Refined over the years through relentless innovation and dedication to artisan craftsmanship, RISIS has achieved exceptional levels of workmanship, precision, artistry and showcased cultural depth that have pushed the brand to greater heights.



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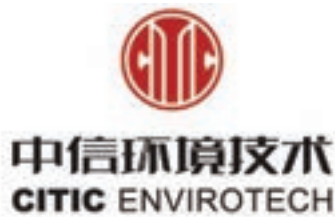


The Sponsors

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The Sponsors

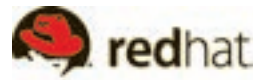
HOLE-IN-ONE



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CITIC Envirotech Ltd is the flagship platform for CITIC Group, China's largest conglomerate, to develop and strengthen its water and environmental business. CITIC Envirotech is a vertically integrated water solutions provider focusing on water treatment engineering, investment and operation; advanced membrane product manufacturing and application. CITIC Envirotech's vision is to be a leading membrane technology-based global water player. We are committed to environmental protection and value creation for all our stakeholders.



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In *Girl with a Pearl Earring*, Vermeer used the Fibonacci sequence to create a composition of perfect proportion, harmony and beauty.

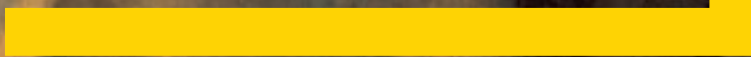


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DIRECTORS

SID – INSEAD International Directors Programme 2017

The International Directors Programme seeks to develop more effective directors for the increasingly-complex governance challenges presented by dynamic global markets.

The programme consists of modules of three days each. It takes directors to the next level by going beyond compliance and focusing on excellence in board practice. Participants may apply for the INSEAD Certificate in Corporate Governance, the first truly international qualification for board members from an academic institution.

“ In addition to the theoretical frameworks and practical applications in class, the lifelong network that you build in such a “United Nations” class at INSEAD enriches your own access and further understanding of cultural contexts in managing companies and boards in various parts of the world. This is the best investment I have made so far in wanting to be a Global Board Director. ”

Colin Low

President & CEO, Singapore Investment Development Corporation

- **Module 1:** Board Effectiveness and Dynamics
- **Module 2:** Board Efficiency and The Role of Committees
- **Module 3:** Development of Boards and Directors

(5% discount is available to SID members and eligible Singapore nationals can apply for \$5,000 SkillFuture Study Award)

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SID – SMU Directorship Programme 2017

The first of its kind programme in Singapore with a formal certification process focusing on director training. The Programme aims to equip directors with a broad range of knowledge to enable them to contribute meaningfully to boardroom deliberations. The lectures are backed by real-life case studies and provide opportunities for exchange of personal experiences. The programme is open to all senior executives, board of directors and aspiring directors, and is designed to help participants enhance their board level skills and knowledge to lead in challenging times.

“ With lecturers from academia and the industry, it was a truly balanced and practical program. Additionally, with participants from MNCs, government, business entrepreneurs and professionals, the value of the of the networks and relationships alone far outweighs the cost of the program. ”

Dennis Ng

Managing Director, Fortman Cline

- **Module 1:** The Role of Directors: Duties, Responsibilities & Legal Obligations
- **Module 2:** Assessing Strategic Performance: The Board Level View
- **Module 3:** Finance for Directors
- **Module 4:** Risk and Crisis Management
- **Module 5:** Strategic Corporate Social Responsibility (CSR) and Investor Relations
- **Module 6:** Effective Succession Planning and Compensation Decisions


SMU
EXECUTIVE
DEVELOPMENT



The **S**ingapore **S**ustainability **R**eporting Awards

Call for award submissions

This award seeks to encourage and recognise Singapore listed companies that produce sustainability reports in line with the principles on sustainability reporting by the Singapore Exchange (SGX).

Award categories are:

- ▶ Best inaugural sustainability report (Mainboard)
- ▶ Best inaugural sustainability report (Catalist)
- ▶ Best sustainability report for established reporters (Mainboard and Catalist)

The award winners will be determined by an eminent panel of independent judges.

Organised by:

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Supported by:

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Submissions are invited from all SGX listed companies that produce a sustainability report for financial year ended between 1 January 2016 and 31 December 2016.

Submissions to be sent to saward@sid.org.sg or via mail to Singapore Institute of Directors (SID), 168 Robinson Road, #09-06 Capital Tower, Singapore 068912, along with three copies of the company's published sustainability report (for printed reports). A web-link to the soft version of the sustainability report should also be provided via e-mail to SID at saward@sid.org.sg. Deadline for submission: Friday, 9 June 2017.

For more information, call Sue Anne at 64221188 or visit www.sid.org.sg.

SID Directors' Conference 2017

The Sustainability Imperative

A Multifaceted, Mindshifting Look at
Money and Meaning in the New Capitalism

The must-attend one-day annual conference for directors and business leaders

SID's flagship conference has grown to be a much look-forward-to event for directors and corporate leaders to experience, learn and network on the latest megatrends and thinking to help their companies create value. The 2017 conference theme on the "Sustainability Imperative" will push the boundaries further than previous conferences have.



Tuesday, 12 September 2017
9.00 am to 4.30 pm
Suntec Singapore Convention
& Exhibition Centre

Guest-of-Honour
Mr Chan Chun Sing
Minister in the Prime Minister's
Office and Secretary-General,
National Trades Union Congress

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