

GOLF



Tournament 2016



Sunday 8 May 2016

Tanah Merah Country Club,
Garden Course

Guest-of-Honour: **Mr Lim Swee Say**
Minister for Manpower

ABOUT Singapore Institute of Directors

MISSION

To foster good governance and ethics in corporate leadership.

VISION

To be the national association advancing the highest level of ethical values, governance, and professional development of directors.

Formed in 1998, the Singapore Institute of Directors (SID) is the national association of company directors. It works closely with the authorities and regulators, and its network of members and professionals to uphold and enhance the highest standards of corporate governance and ethical conduct.

The SID's membership comprises mainly directors of commercial companies and non-profit organisations, as well as lawyers, accountants, academics and other professionals in the field of corporate governance. The affairs of the SID are directed by an elected Governing Council and managed by a Secretariat.

The SID has a comprehensive professional education curriculum that covers the entire spectrum of a director's developmental needs. Numerous courses cater to the different groups of directors – from aspiring and new directors, to experienced directors and Chairmen of Boards, and the various Board Committees.

In particular, the SID provides thought leadership on corporate governance and directorship issues. It

keeps directors apprised of the latest thinking and happenings through a quarterly *Directors' Bulletin*, *Statements of Good Practices*, boards and directorship surveys, research publications, and forums and seminars.

To encourage excellence in corporate governance, the SID manages the Best Managed Board Award, the Best CEO Award and the Best Investor Relations Award; these are presented at the annual Singapore Corporate Awards which it co-organises with the Institute of Singapore Chartered Accountants and The Business Times. In addition, the SID and the NUS Centre for Governance, Institutions and Organisations (CGIO) produce the Singapore rankings for the ASEAN Corporate Governance Scorecard. Further the SID, CGIO and CPA Australia collaborate on the Singapore Governance and Transparency Index.

The SID also provides other value-add services to its members including regular networking events and socials, board appointment services, and a one-stop information service on governance related matters.

For more information, please visit www.sid.org.sg or contact the Secretariat at (65) 6422 118.

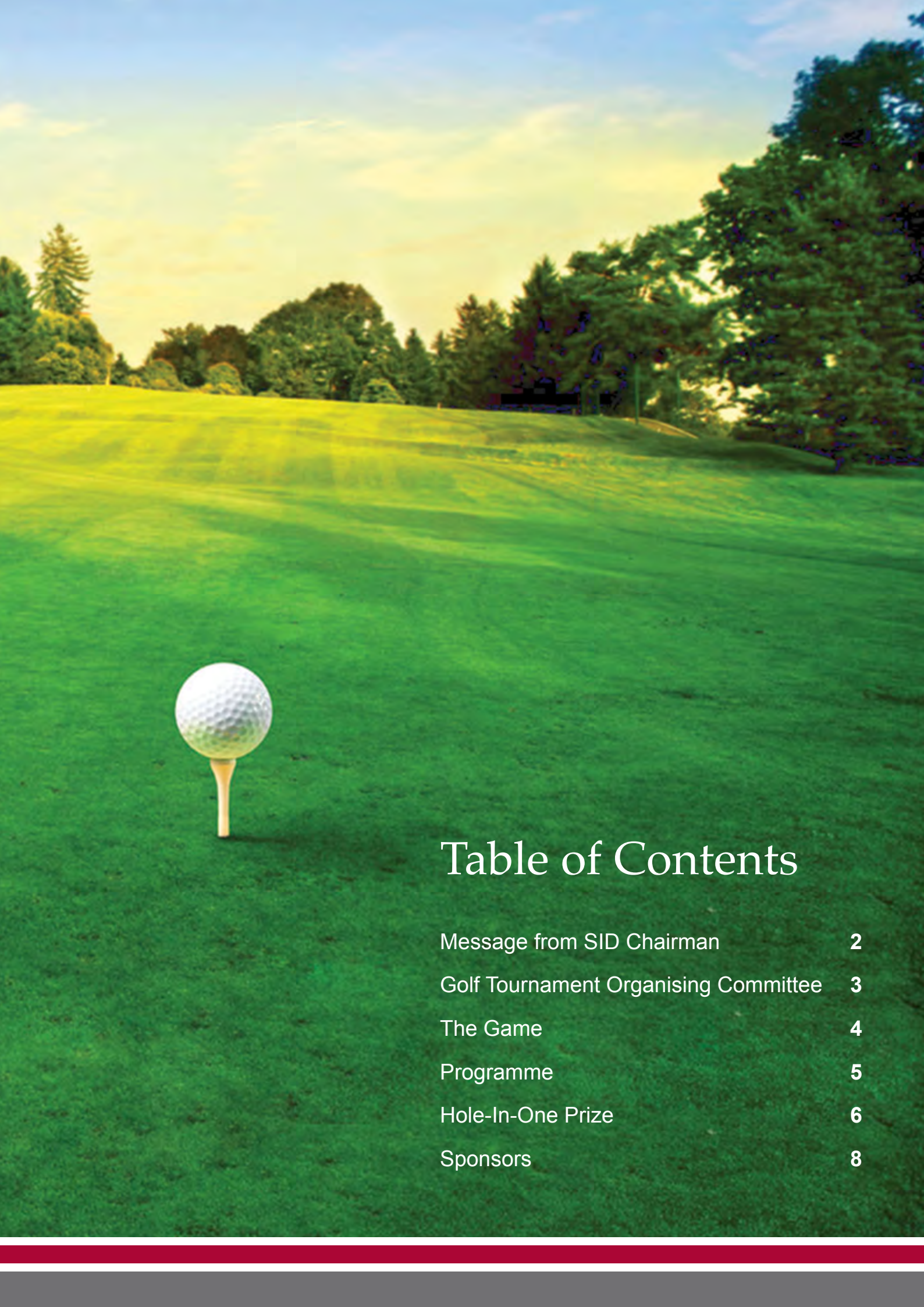


Table of Contents

Message from SID Chairman	2
Golf Tournament Organising Committee	3
The Game	4
Programme	5
Hole-In-One Prize	6
Sponsors	8

MESSAGE FROM SID Chairman



Willie Cheng

Chairman

Singapore Institute of Directors

We are pleased to once again organise the annual SID Golf Tournament.

Despite the challenging economic environment, this year's event has been fully subscribed. We would like to thank all the sponsors and players who have made this possible.

We are especially grateful to the many corporate sponsors who have been with us year after year. This includes Sembcorp Industries who is the sponsor of the Challenge Shield for the best team, Daimler and Ball Watch who are continuing their support of prizes for a Hole-In-One, SGX who is the lunch sponsor, and many other repeat Gold, Silver, prize and goodie bag sponsors. We are also grateful to have new sponsors such as Telstra who is supporting the dinner event.

Last but not least, our special thanks to our Guest-of-Honour, Minister Lim Swee Say, for sharing his Sunday to be on the greens with us.

Finally, let me wish all golfers a wonderful day of golfing and networking.

GOLF TOURNAMENT

Organising Committee



Front row (left to right): Raymond Vergehese, Cecilia Cho, Robin Lee, Terence Chan
Back Row (left to right): Victor Lai, Chin Chee Choon, Danny Lai, Ramlee Buang, Gerard Chai, Sonny Yuen

Chairman
Ramlee Buang

Members

Gerard Chai
Terence Chan
Chin Chee Choon
Danny Lai
Victor Lai
Robin Lee
Lim Chin Hu
Eric Teoh (*Tournament Director*)
Raymond Vergehese
Sonny Yuen

Secretariat
Joyce Koh
Cecilia Cho

Acknowledgements

The Organising Committee wishes to thank the following:

- Mr Lim Swee Say, Minister for Manpower, for gracing this occasion
- All our sponsors
- Tanah Merah Country Club for the use of its course
- Mr Eric Teoh for being the Tournament Director
- The SID Secretariat
- All others who have contributed in one way or another

The Game

The Competition

The competition shall consist of a single round of 18 holes in accordance with the Rules of Golf approved by the Royal and Ancient Golf Club of St Andrew and the United States Golf Association, and the local rules of Tanah Merah Country Club (TMCC).

The format of play shall be Stableford Points based on the player's handicap calculated using the Double Peoria Handicapping System. There shall be only one division for all participating golfers. The maximum handicap for men shall be 24 and lady golfers 36.

In the event of a tie for any place, the "tied" places will be determined by the TMCC count-back system. Players are requested to play without delay. If your score is more than DOUBLE PAR for the hole, please pick up your ball and proceed to the next tee box. Please record your gross score as double par for the hole, e.g. Par 3 would be 6 and so on.

In the event of inclement weather resulting in the inability of players to continue to play, the competition will be cancelled and prizes may be awarded on a lucky draw basis.

The decisions of the Tournament Director are final.

The Double Peoria Handicapping System

Each player shall record his gross score for each hole, with double par minus one [1] as the maximum for any hole.

After the tournament, 12 random holes will be selected. The player's gross scores (maximum double par minus one [1]) for these 12 holes are totalled and

then multiplied by 1.5. The resulting number minus 72 [par] is further multiplied by 80 per cent. This will be the player's Double Peoria System handicap for the day. This Double Peoria handicap will then be used to calculate the player's Stableford Points.

Prizes

SENBCORP CHALLENGE SHIELD

The team with the highest Stableford Points (based on first and third best score of each hole).

SID INDIVIDUAL CHALLENGE TROPHY

The player with the highest Stableford Points.

HOLE-IN-ONE PRIZES

Holes 8 and 11 **A Mercedes-Benz E-Class**
Sponsored by *Daimler South East Asia Pte Ltd*

Other terms and conditions are in page 6.

Holes 13 and 16 **ABALL Fireman Stormchaser Glow DLC watch**
Sponsored by *Ball Watch*

If there is more than one winner, the prize shall be equally shared among the winners.

NOVELTY PRIZES

Hole 5 Longest Drive
Hole 3 Nearest to the Hole
Hole 17 Nearest to the Line

LUCKY DRAW PRIZES

More than 80 lucky draw prizes from our many sponsors will be given away at dinner. Only those present at the dinner will be entitled to receive the prizes.

Programme

Afternoon Programme

GOLF GAME

(TMCC Garden Course)

- 11.30 am Registration
- 11.45 am Buffet lunch (*Garden Golfers Terrace, basement of Main Clubhouse*)
- 1.00 pm Golfers to gather at the "Practice Green" near the Golfers Terrace for a group photo
- 1.30 pm Shotgun tee off
Golfers to be at the buggy staging point by 1.15pm ready to proceed to their respective tee boxes
- 6.00 pm End of Game
Submission of score cards
Shower & change
Proceed to dinner (*Garden Banquet Room, Level 1 Main Clubhouse*)



Evening Programme

DINNER & PRIZE PRESENTATION

(Garden Banquet Room, Main Clubhouse)

- 6.30 pm Cocktail Reception
- 7.00 pm Arrival of Guest-of-Honour, Mr Lim Swee Say, Minister for Manpower
MC starts
Welcome by SID Chairman, Mr Willie Cheng
- 7.10 pm Dinner commences
- 7.20 pm Entertainment
- 7.45 pm Prize presentation
Lucky Draw
Closing remarks by Organising Chairman,
Mr Ramlee Buang
- 8.30 pm End of event

Food & Beverage Sponsors

Lunch	Singapore Exchange Ltd
Dinner	Telstra Singapore Pte Ltd
Beer	Carlsberg Singapore Pte Ltd
Wine	Hock Tong Bee Pte Ltd – CornerStone

HOLE-IN-ONE Prize



Conditions for Winning the Mercedes-Benz E-Class

1. There will be an official Ball Marker stationed at each Par 3 hole for which there is a Hole-In-One prize. When you score a Hole-In-One, please identify yourself and provide your particulars to this official. When you have finished the game and returned to the clubhouse, please contact a member of the Organising Committee for the details of claiming the prize.
2. The Hole-In-One must be achieved during a complete round of 18 holes.
3. Players taking part should be 21 years old and above to be eligible for the Hole-In-One prize.
4. Players taking part must be residents/citizens of Singapore with a registered address in Singapore to be eligible for the Hole-In-One prize.
5. Players taking part should be amateur golfers with capabilities ranging from USGA Handicap 0 to 24.4 for men and 0 to 36.4 for ladies. The amateur participants' official handicap during the tournament must be correctly declared before the commencement of the tournament and evidenced by current handicap cards issued by the clubs or issuing body recognised by USGA.
6. The players must complete all 18 holes and scorecards must be fully completed, signed by the marker and submitted to the Organising Committee.
7. All equipment must conform to official specifications.
8. If there is more than one winner, then the prize shall be equally shared amongst the winners.

Good luck!

LUMINOSITY LIGHT YEARS AWAY MEETS LUMINOSITY LIGHT YEARS AHEAD.

A guide for world explorers and aviators, the Engineer Hydrocarbon AeroGMT provides instant visibility in darkness. It features self-powered micro gas lights directly within its rotating bezel for revolutionary luminosity. Add in a third time zone and unique crown holder protection and its ruggedness and mechanical prowess become as clear as the time itself.

Proof that no matter the destination, it's possible to reach new horizons.

TO BE YOURSELF



ENGINEER HYDROCARBON AEROGMT

Revolutionary micro gas lights
7,500 Gs shock resistance
4,800 A/m anti-magnetic
Certified Swiss chronometer (COSC)
300 m / 1,000 ft water resistance

BALL
OFFICIAL  STANDARD
Since 1891

Accuracy under adverse conditions

www.ballwatch.com

The Sponsors

CHALLENGE SHIELD



GOLD



SILVER



LUNCH



DINNER



The Sponsors

HOLE-IN-ONE



PRIZE SPONSORS



BANK OF SINGAPORE
Asia's global private bank
A subsidiary of OCBC Bank



BOK SENG



Calvin Klein



WE DRIVE FIRST CLASS



Caring since 1875



Since 1935



JS
PRINTING



LUXASIA



耐利印刷媒体私人有限公司
Naili Print Media Pte Ltd



WINGTAI ASIA

Providing Essential Solutions to the World

Across five continents, Sembcorp is committed to helping industries and communities flourish.

We are a global provider of essential energy and water solutions, supplying efficient energy and clean, safe water to businesses and households every day.

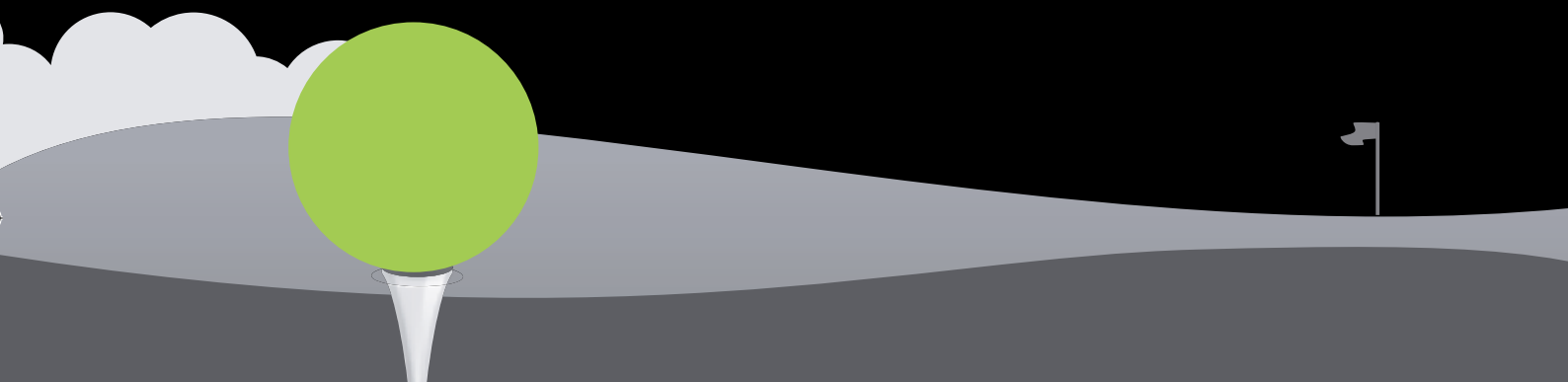
We are also a world leader in the marine and offshore industry and an established brand name in urban development.

Above all, we are a trusted partner to millions, committed to carrying out our businesses responsibly, supporting development and enhancing the quality of life.

With S\$20 billion in assets and over 7,000 employees, Sembcorp delivers the collective expertise, seamless support and commitment you require. We provide essential solutions to meet your needs and the world's.

www.sembcorp.com





**The better you understand the rules,
the better you can play the game**

Our Winning framework highlights key objectives and actionable business responses to help you achieve superior performance. www.deloitte.com/sg



Are activist shareholders disruptors or advisors?

Find out how EY is helping executives
navigate the complexity facing business today.
ey.com/tas #BetterQuestions

■ ■ ■ ■ ■
The better the question. The better the answer. The better the world works.

ONE NAME HAS BEEN CHANGING THE SKYLINE IN SINGAPORE AND AROUND THE WORLD

You see a beautiful skyline. We see the foundations of a trusted company. One that has built up its reputation over the past 30 years, to become a full-fledged real estate company with international scale and capabilities. Frasers Centrepoint ranks among the top residential developers in Singapore. We are also one of the largest retail mall owners and operators in Singapore, and an important player in the office, business and industrial space segment. Our strong management capabilities are reflected in, amongst others, our listed Reits.

Globally, we have a significant portfolio of residential, industrial and commercial projects in Australia and China. Frasers Hospitality, our award-winning serviced apartment brand, enjoys a strong international presence in over 70 cities around the world.

As we continue to grow our full suite of real estate development, investment, asset and property management services, you will continue to see more stunning skylines in Singapore, and around the world.



Get on board

The road ahead is lined with challenges of global volatility and uncertainty disrupting established industries and business models.

Each day, our professionals engage in boardroom dialogue about business model innovation, performance, governance and stakeholder engagement.

Speak to us today about how we can help you adapt to the changing environment and manage increasing risk and regulation that comes with digital disruption.

[kpmg.com.sg](https://www.kpmg.com.sg)



At FairPrice, a heart filled with love
is a stomach that is never empty.



As an organisation that truly cares for our customers and their families, it is our mission to ensure that your daily essential needs will always remain affordable and accessible. We know that every dollar saved is a dollar that can be enjoyed with the people you care for.

This is why we introduce initiatives that will make a difference. Our Everyday Low Price programme offers the best value basket of over 1000 popular national brand items, while the Yellow Dot items meet the people's needs for the lowest priced products. Our wide range of Housebrand items helps you save an average of 10% over comparable national brand items. Best of all, senior citizens not only enjoy special savings with an additional 2% Seniors' Discount* every Tuesday, but also a 3% Pioneer Generation Discount* every Monday. We take every care to ensure that anyone and everyone will have food on the table, to be savoured with loved ones.

*Terms and conditions apply.



Find out how you can
stretch your dollar
further with FairPrice.

How are you building trust?



pwc

- *Do you know what your biggest cyber threat is?*
- *Are your third party suppliers and partners keeping their promises?*
- *Can your corporate immune system withstand illnesses?*
- *How are you protecting your brand?*
- *Do you have the confidence to take risks?*

For information, visit www.pwc.com/sg/riskassurance

Asia's Global Exchange

Where else will you find yourself directly connected to 80% of the region's equity markets, on Asia's most international listing and bond trading platform, at the heart of its premier risk management venue and in the world's most liquid offshore pan-Asian derivatives market?

At SGX, you are at the epicentre of the world's best business environment where benchmarks are set for the regulation of Singapore's capital markets and with a name trusted around the world for reliability, efficiency and connectivity.

Singapore Exchange

sgx.com



YOU DON'T SHARE AN OFFICE BUT NEED TO FUNCTION AS ONE



BRING I.T. ON

with Telstra Cloud Collaboration

No matter the distance, bring your team together to work seamlessly as one with Telstra's Cloud Collaboration service. Gain access to a fully cloud-based suite of voice, instant messaging, web and video conferencing solutions delivered across Telstra's trusted global network. Keep costs down with a predictable pricing model that reduces upgrade and maintenance costs, but enables you to provide the cutting edge apps your team requires. Connect your workforce and see collaboration drive your growing business.



GLC 250 4MATIC – Fuel consumption: 7.0-7.1l/100 km; CO₂ emission: 162-166 g/km.

The new GLC. Make the best of every terrain.

When others change the car, you change the setting. Redefine horizons as you tower above any landscape in the new GLC. Harness the adaptability of DYNAMIC SELECT, while the Off-Road Engineering package offers you an additional five driving modes for greater off-road capabilities to cater to your inner adventurer. Opt for AIR BODY CONTROL, a constantly adaptable suspension system, and be assured of superior ride comfort on any ground. All so nothing hinders you from taking on any journey. www.mercedes-benz.com.sg

Mercedes-Benz
The best or nothing.



SID-SMU DIRECTORSHIP PROGRAMME

CREATING THE PATH FOR EFFECTIVE BOARD LEADERSHIP

The directorship programme is first of its kind in Singapore with a formal certification process, focusing on director training.



This programme is designed to help participants enhance their decision-making skills at a board level and the knowledge to lead in challenging times. The programme is open to all senior executives and aspiring directors.

Singapore Management University Executive Development

Get in touch with our expert advisor, Winston Liew at winstonliew@smu.edu.sg or +65 6808 5393. You may also visit www.exd.smu.edu.sg.

Singapore Institute of Directors

SID Secretariat Email: admin@sid.org.sg | www.sid.org.sg | Tel: +65 6422 1188 | Fax: +65 6422 1199

SID

SINGAPORE
INSTITUTE OF
DIRECTORS

DIGITAL DISRUPTION

SID DIRECTORS' CONFERENCE 2016



SAVE THE DATE

Join us on 5 September for the must-attend one-day annual conference for directors and business leaders!

GUEST-OF-HONOUR

Assoc Prof Dr Yaacob Ibrahim
Minister for Communications and Information

The conference will feature more than 35 speakers, including:

Ang Hin Kee	Emma Heap	Julian Persaud
Simon Benney	Tony Heng	Jacqueline Poh
Sarah Boyd	Khoo Boon Hui	John Senior
Bill Chang	Koh Boon Hwee	Siim Sikkut
R Dhinakaran	David Koh	Vince Tallent
Roger Egan	Reuben Lai	Jeremy Tan
Tony Fernandes	Irving Low	Wilson Tan
Scott Gibson	Vincent Loy	Clement Wong
Markus Gnirck	Sopnendu Mohanty	Janet Young

SPECIAL FEATURE

DIGITAL DEN

Over 25 organisations will be showcasing the technologies, products, services and means by which they have or can be used to survive or even thrive in the digital age. Participants will be able to learn about and even try out some of these technologies while enjoying their favourite treats in a trade fair setting.

For enquiries, please contact SID Secretariat at conference@sid.org.sg / 6422 1188

SID

SINGAPORE
INSTITUTE OF
DIRECTORS

SINGAPORE INSTITUTE OF DIRECTORS

168 Robinson Road | #09-06/07 Capital Tower | Singapore 068912

Main: +65 6422 1188 | Fax: +65 6422 1199 | www.sid.org.sg

