



Golf Tournament 2014

Friday, 27 June 2014

Sentosa Golf Club, Serapong Course

Guest-of-Honour

Mr Lee Yi Shyan

Senior Minister of State, Ministry of Trade & Industry
and Ministry of National Development

Organised by:

SID

SINGAPORE
INSTITUTE OF
DIRECTORS

Singapore Institute Of Directors

Mission

To foster good governance and ethics in corporate leadership.

Vision

To be the national association advancing the highest level of ethical values, governance, and professional development of directors.

Formation

Since its formation in 1998, SID has continued to play a crucial role in the development of good corporate governance practices and as an institution for the professional training and education of directors.

Membership

With more than 1,900 members today, SID is well regarded as the national professional body for company directors serving the local corporate community. Its membership comprises prominent corporate leaders and professionals. Adding to the Institute's influence and strength is the growing number of corporations which have joined the Institute as corporate members.

Governing Council

The affairs of SID are managed by a Governing Council, comprising members elected from the general membership, and supported by a Secretariat. The 20-member Governing Council plays a pro-active role by working closely with regulators (ACRA, MAS, SGX), professional bodies, academia and others to foster forward-looking board practices, directors' competence and independence; and respect for all stakeholders' rights.

Research And Thought Leadership

The Institute has provided thought leadership on corporate governance and directorship issues in Singapore. It played a key role in drafting the Code of Corporate Governance in 2001 and made substantial contributions to the revised code in 2012.

To encourage best board practices, it was also responsible for launching the first Singapore Best Managed Board Award and later the Best CEO Award, which are now presented at the annual Singapore Corporate Awards organised by The Business Times, Institute of Singapore Chartered Accountants, and SID.

Apart from The Bulletin which it publishes regularly to keep directors abreast of current issues, the Institute

also researches and issues Statements of Good Practice to guide and inform directors of best practices in areas such as appointing new directors, the role of the audit committee, addressing conflicts of interest and related matters.

The Institute conducts regular surveys on board practices of Singapore-listed companies. The latest survey completed is the "Singapore Board of Directors Survey 2013".

Professional Development

SID conducts a series of training programs for the development of its members and to increase the pool of individuals qualified to serve as directors in listed companies.

SID's foundational courses include the 5-module Effective Board Leadership Programme and the 5-module Listed Company Director Programme, and the 6-module SID-SMU Directorship Certification Programme.

In addition, SID holds seminars and forums on a range of subjects relevant to directors. It conducts a series of "Chairmen's Conversations" for board and committees' chairmen.

SID's flagship seminar is the annual SID Directors Conference featuring renowned international and local speakers on trends and issues impacting directors and governance.

Other Programmes

SID regularly organizes members' networking events including an annual golf tournament.

SID's Board Appointment Service seeks to help companies search for suitable director candidates from SID's database of members.

SID website seeks to provide one-stop information for companies looking for professional advice on governance related matters.

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Message From SID Chairman



SID has been organising an annual golf tournament since 2001.

This year's event is different in that we are holding it on a Friday instead of the traditional Sunday outing. In part, this was a result of Sentosa Golf Club being unable to confirm a weekend slot for us as it was dealing with the uncertainties of its lease renewal and the nature and timing of its golf course renovation when we made the reservation nearly a year ago.

SID staff had expressed concerns as to whether directors and corporate leaders can tear themselves from their offices and the boardroom for a weekday game.

We are therefore more than pleased that this year's event continues to be fully subscribed as it had been in the last few years.

I would like to thank all the sponsors and players who make this year's event possible. A big thanks to Keppel and Daimler for continuing with their respective Challenge Trophy and Hole-In-One sponsorships. We would also like to thank Cortina Watch for also coming in with a second Hole-In-One sponsorship so that any golfer who aces a Par 3 will walk away with either a car or a watch.

I would also like to thank our guest-of-honor, Senior Minister of State Lee Yi Shyan for sharing this day with us.

Let me take this opportunity to wish all the golfers an enjoyable game of golf.

Willie Cheng

Chairman

Singapore Institute of Directors

Golf Tournament Organising Committee:

Chairman: Lim Chin Hu

Members: Terence Chan
Yvonne Goh
Kuek Sue Anne
Robin Lee
Lim Teck King
Eric Teoh (*Tournament Director*)
Raymond Verghese

Secretariat: Penelope Phoon
Gabriel Teh
Chew Seok Hwee
Cecilia Cho



Left to right:

Chew Seok Hwee, Gabriel Teh, Terence Chan, Willie Cheng, Lim Chin Hu, Robin Lee, Raymond Verghese and Lim Teck King

The Game

The Competition

The competition shall consist of a single round of 18 holes in accordance with the Rules of Golf approved by the Royal and Ancient Golf Club of St Andrew and the United States Golf Association and the local rules of Sentosa Golf Club (SGC).

The format of play shall be Stableford Points based on the player's handicap calculated using the DOUBLE PEORIA SYSTEM. There shall be only one division for all participating golfers. The maximum handicap for men shall be 24 and lady golfers 36.

In the event of a tie for any place, the "tied" places will be determined by SGC count-back system.

Players are requested to play without delay. If your score is more than DOUBLE PAR for the hole, please pick up your ball and proceed to the next tee box. Please record your gross score as double par for the hole, eg Par 3 would be 6 and so on.

In the event of inclement weather resulting in the inability of players to continue to play, the competition will be cancelled and prizes may be awarded on a lucky draw basis.

The decisions of the Tournament Director are final.

The Double Peoria System

Each player shall record his gross score for each hole, with double par minus one [1] as the maximum for any hole.

After the tournament, 12 random holes will be selected. The player's gross scores (maximum double par minus one [1]) for these 12 holes are totalled and then multiplied by 1.5. The resulting number minus 72 [par] is further multiplied by 80 per cent. This will be the player's Double Peoria System handicap for

the day. This Double Peoria handicap will then be used to calculate the player's Stableford Points.

Prizes

Keppel Challenge Trophy

The team with the highest Stableford Points (based on first and third best score of each hole).

SID Challenge Trophy (Individual)

The player with the highest Stableford Points

Hole-in-One Prizes

Holes 8 and 14	a Mercedes-Benz E-Class E200 ELEGANCE Sponsored by Daimler South East Asia Pte Ltd
Holes 2 and 17	a Chronoswiss Pacific CH2883SI Watch Sponsored by Cortina Watch Pte Ltd

If there is more than one winner, the prize shall be equally shared among the winners.

Other terms and conditions are in page 8.

Novelty Prizes:

Hole 2	Nearest to the Hole
Hole 5	Nearest to the line
Hole 12	Longest Drive
Hole 17	Furthest from the Hole

Lucky Draw Prizes:

More than 80 lucky draw prizes from our many sponsors will be given away at dinner. Only those present at the dinner will receive the prizes.

Programme

Afternoon Programme – Golf Game (Serapong Course)

11.30am	Registration
11.45am	Buffet Lunch (Grand Salon, Clubhouse)
1.00pm	Golfers to gather at the putting green in front of the Club House for a group photo
1.30pm	Shotgun tee off Golfers to be at the buggy staging point by 1.15pm ready to proceed to their respective tee boxes
6.30pm	End of Game Submission of score cards Shower & change Proceed to dinner (Grand Salon, Clubhouse)

Evening Programme – Dinner & Prize Presentation (Grand Salon, Clubhouse)

7.00pm	Cocktail Reception
7.15pm	GOH arrives MC starts Welcome by SID Chairman
7.25pm	Dinner commences (Grand Salon, Clubhouse)
7.30pm	Entertainment
8.00pm	Prize presentation Lucky Draw Closing remarks by Organising Chairman
8.30pm	End of event

Food & Beverage Sponsors:

- Lunch: Singapore Exchange Ltd
- Dinner: Bank Julius Baer & Co Ltd
- Beer: Asia Pacific Breweries (Singapore) Pte Ltd
- Wine: NTUC Fairprice Co-operative Limited

Hole-In-One Prize

Conditions for Winning the Mercedes-Benz E-Class E200 Elegance

1. There will be an official Ball Marker stationed at each Par 3 hole for which there is a Hole-In-One prize. When you score a Hole-In-One, please identify yourself and provide your particulars to this official. When you have finished the game and returned to the clubhouse, please contact a member of the Organising Committee for the details of claiming the prize.
2. The Hole-In-One must be achieved during a complete round of 18 holes.
3. Players taking part should be age of 21 years old and above to be eligible for the Hole-In-One prize.
4. Players taking part must be residents/citizens of Singapore with a registered address in Singapore to be eligible for the Hole-In-One Prize.
5. Players taking part should be amateur golfers with capabilities ranging from USGA Handicap 0 to 24.4 for men and 0 to 36.4 for ladies. The amateur participants' official handicap during the tournament must be correctly declared before the commencement of the tournament and evidenced by current handicap cards issued by the clubs or issuing body recognised by USGA.
6. The players must complete all 18 holes and scorecards must be fully completed, signed by the marker and submitted to the Organising Committee.
7. All equipment must conform to official specifications.
8. If there is more than one winner, then the prize shall be equally shared amongst the winners.

Good luck!



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Developing new areas and sustaining those already in existence is a basic challenge for the future. It's a challenge requiring high levels of expertise and experience. It's a challenge Boustead is ready to face.



Start with a plan

For more than 185 years and across 84 countries, the Boustead name has become synonymous with trust, integrity and delivering results. Our Geo-Spatial Division looks at every requirement a community needs, from urban planning, water management and transport to healthcare, industrial development and defence.



Fuel for growth

Every community needs energy for homes, business and industry. Boustead's dedicated Energy-Related Engineering Division is a specialist in developing efficient energy systems for the oil & gas industries, mini-power plants and alternative energy resources to fuel growth and look after future requirements.

We help global communities to gain access to energy and natural resources through our infrastructure.

Somewhere to flourish

A community is based around the people who live and work in it. Boustead's Industrial Real Estate Solutions Division has designed and constructed numerous large-scale business, industrial and logistics parks where thousands of people interact to produce the world's latest technologies.



Water for life

It's clear the way we manage our water systems now will have a direct impact on our quality of life tomorrow.

The demineralisation and desalination technologies being developed by Boustead's Water & Wastewater Division will ensure present and future needs are met.




A global presence

While many things will change in the future, one thing that won't is Boustead's commitment to excellence on a global scale. Through invention, adaptation and evolution, Boustead will focus on making the future both exciting and rewarding for our clients, consumers, employees and shareholders.

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A close-up photograph of a woman feeding a young child. The woman is on the right, holding black chopsticks and bringing them to the child's mouth. The child is on the left, looking up at the woman. A white bowl is held in the woman's other hand. The background is a soft, out-of-focus blue.

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We take every care to ensure that anyone and everyone will have food on the table, to be savoured with loved ones.

*Terms and conditions apply.

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Clearly, This Is A Business Event You Shouldn't Miss

The prestigious 9th Singapore Corporate Awards presentation and gala dinner, to be held on Tuesday, 15 July 2014 at the West & Central Ballrooms, Resorts World Convention Centre, is open for booking now.

Please call **Christine Ang** at **6319 5119** or email anglcc@sph.com.sg by **27 June 2014**.

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SID DIRECTORS' CONFERENCE 2014 "TOWARDS THE NEW CAPITALISM"

Guest of Honour: Ms Grace Fu

Minister in Prime Minister's Office, Second Minister for Environment & Water Resources, and for Foreign Affairs

Keynotes:

Breaking Through to Tomorrow's Bottom line

John Elkington, Volans

Finding the Right Balance of Achievements, Growth and Sustainability by Today's Directors

Magnus Böcker, Singapore Exchange

PANELS

Tomorrow's Capitalism: Moving from Shareholder Value to Shared Value

Euleen Goh, *Singapore International Foundation*

Tommy Koh, *Ministry of Foreign Affairs*

Lim Boon Heng, *Temasek Holdings*

Peter White, *World Business Council for Sustainable Development*

Today's Capitalism: Thursday Morning's Issues for Boards and Corporate Leaders

JY Pillay, *Tiger Airways Holdings*

Peter Seah, *DBS Group*

Susan Stautberg, *Women Corporate Directors*

Till Vestring, *Bain & Co*

Wednesday, 3 September 2014

9.00am to 5.30pm

Marina Bay Sands, Grand Ballroom

For enquiries, contact SID Secretariat at
conference@sid.org.sg / 6422 1188

Special Feature

- Lunch in the Social Enterprise Marketplace
- The Social Enterprise Pitch



Acknowledgements

The Organising Committee wishes to thank the following :

- Mr Lee Yi Shyan, Senior Minister of State, Ministry of Trade & Industry and Ministry of National Development, for gracing this occasion
- All our sponsors
- Sentosa Golf Club for the use of its course
- Mr Eric Teoh for being the Tournament Director
- The SID Secretariat
- All others who have contributed in one way or another.



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